



## HUGH MORRIS

Hugh Morris, Principal Consultant, leads the Morris Risk Services (MRS) team, a founding partner of The Kennington Alliance. MRS is a Sydney based professional consulting group providing quality systems based specialist risk management and related insurance services to a number of industry sectors.

Hugh holds a Master of Administration degree and a Graduate Diploma in Public Administration. He is a Member of the Australian Institute of Risk Management and the Australian Insurance Law Association. He holds the staff appointment as Lecturer in Insurance, School of Finance and Economics, Faculty of Business, University of Technology, Sydney (UTS) and directs the UTS Undergraduate and Graduate Insurance Programs. Prior to establishing MRS, Hugh had extensive experience as a senior corporate executive in the Australian coal industry, including a period of five years as Company Secretary of a listed Group, and later provided specialist risk management and insurance consulting services to a number of organisations in both the public and private sector. Amongst these positions was his appointment as Risk Manager for the NSW State Transit Authority from 1991 to 1995.

The particular focus of MRS in recent years has been upon the adoption of a quality systems based approach to organisational and operational liability risk exposures and issues in a changing environment with use of Australian Standards. These have included AS 4360:1995 (Risk Management), AS 3806:1998 (Compliance), AS 4269:1995 (Complaints Handling) and AS 4804:1997 (OH&S Compliance) as well as other Industry specific Standards as the AS 4292 (Railway Safety) series.

Since 1994 the Principals of MRS have developed and successfully implemented a quality systems based process for use in the systematic identification, assessment and management of corporate risk exposures. The use of this process has evolved to have a greater focus upon the management of corporate legal, professional and compliance related liability exposures. This has included the development of appropriate and effective risk management tools to address due diligence and governance related issues.

MRS services to which The Kennington Alliance has access can be summarised as follows.

<b>Major Area of Interest</b>	Operations
<b>Broad Focus</b>	Operational risk management and corporate insurance
<b>Specific Competencies</b>	Project evaluation Liability analysis Insurance program design
<b>Services Offered</b>	A quality systems approach to the identification, assessment and management of organisational risk exposures.

*Engineering certainty in risk strategy.*



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### SELECTED SPECIALIST ASSIGNMENTS

Some major assignments undertaken by Hugh Morris are as follows.

- A member of the Team which undertook the Project Risk Analysis and Tender Evaluation of the \$1.2 bil Adelaide – Darwin Railway Project.
- An AS/NZS 4360:1995 and AS 4292 based risk identification and analysis of outsourcing liability risk exposures, professional liability risk analysis and related insurance program development for Westrail, the West Australian government railways.
- An AS/NZS 4360:1995 based corporatisation due diligence risk exposure analysis for FreightCorp, a NSW State Owned Corporation.
- Development and implementation of the FreightCorp Corporate Insurance Program encompassing liability, professional liabilities, property and consequential loss exposures.
- Preliminary liability and property risk analysis of the ETSA Leigh Creek – Port Augusta coal rail haulage project.
- Liability risk exposure analysis and insurance program development and implementation – Lachlan Valley Railfreight Pty Limited.
- The AS/NZS 4360:1995 (Australian Risk Management Standard) based project risk exposure analysis and liability due diligence review of the \$100 mil Burton Downs open cut coal mining project, Central Queensland.
- Liability exposure risk identification, analysis and development of exposure control program for a \$45 mil NSW quarry project.
- The development and implementation of a workers' compensation strategy and survey for the members of a national primary producers' association.
- An AS 4804:1997 (Australian OH&S Systems Standard)/AS/NZS 4360:1999 based due diligence review of the efficacy of OHS&R compliance and professional liability exposure management processes of a major NSW community welfare group.
- An AS/NZS 4360:1999 based professional liability risk exposure analysis and insurance program development for a major investment fund adviser to address those ASIC PS 132 related compliance exposures arising from operations as a Single Responsible Entity under the *Managed Investments Act 1998*.

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- An AS3806: 1998 (Australian Compliance Standard) and AS4269: 1996 (Australian Complaints Handling System Standard) based Compliance Review and Implementation Plan development for the national operations of a listed Australian Insurer, covering personal lines, business insurance and statutory insurance class divisions.
- Provision of Directors' & Officers' liability risk exposure analysis and professional liabilities advice to the Board of the State Rail Authority of NSW.
- An AS 4804:1997 (Australian OH&S Systems Standard)/AS/NZS 4360:1995 based due diligence review of the efficacy of OHS&R compliance and professional liability exposure management processes of a major NSW community welfare group.
- An AS/NZS 4360:1999 based OH&S project risk analysis of an urban Sydney Water Cycle Management Project.